# CWS/CMS New System Project Visioning Meeting





**February 7, 2007** 





#### Welcome



# Mary Ault CFSD Deputy Director California Department of Social Services

Welcome & Meeting Purpose

#### Introductions & Housekeeping



- Key OSI/ CDSS Staff
- Key County Representatives
- Facilitator Jeff Lewis
- Project Staff in Attendance
- General Housekeeping

## **Meeting Agenda**



- Project Overview
- Discussion & Decision on:
  - Project Vision
  - Project Guiding Principles
  - Project Governance & Communication
     Processes



#### **Project Overview**

Melody Hayes
Assistant Deputy Director
CWS/CMS New System Project

## **Project Overview**



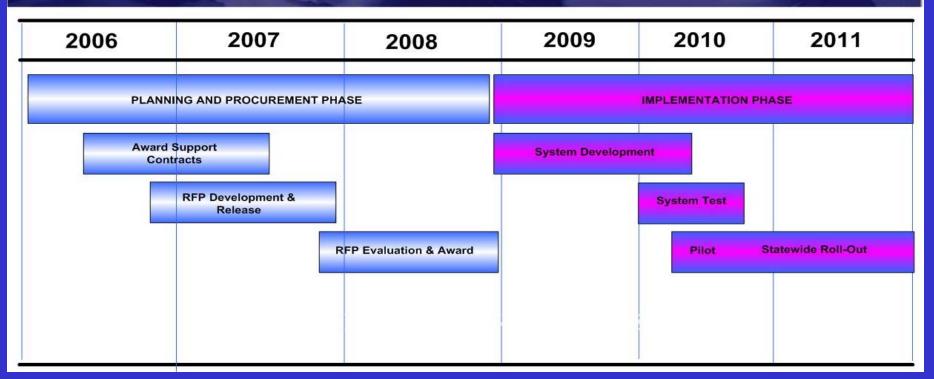
April 2004	California and the Administration for Children and Families (ACF) agreed to a Technical Architecture Alternatives Analysis (TAAA)
October 2004	ACF approved the CWS/CMS Go-Forward Plan (GFP)
April 2005	TAAA was submitted to ACF and the California Legislature
April 2006	Planning Advance Planning Document (PAPD) for the New System Project approved by Department of Finance (DOF)
July 2006	New System Project PAPD approved by ACF
	NSPDOCS #250v2

## **Project Schedule**



#### **CWS/CMS NEW SYSTEM PROJECT**

#### **MILESTONES**



## **Critical Project Assumptions**



 Effective Governance and Communication Process

 Required State and County resources will be available (per approved schedule)

#### **Project Parameters**



- SACWIS Compliant
- One System of Record Statewide
- The New System will support current practice delivery
- Currently utilized CWS/CMS business functionality will be carried forward into the New System
- The system delivered will enable efficient automation of future changes to practice/program
- Ability for State & Community partner interfaces
- Web-Based Solution



#### **Discussion / Decision Items**



#### **Vision Statement**

Lauren Barton
Deputy Director
CWS/CMS Project

#### **Project Vision Statement**



"To enhance the safety, well-being, and permanence of at-risk children by improving the ability of Child Welfare Services (CWS) staff to provide services in an effective and efficient manner."

#### **Project Drivers**



## Priority order for decisions on New System functionality:

**SACWIS Compliance** 

**Program Business Requirements** 

**Technical Requirements/Solutions** 



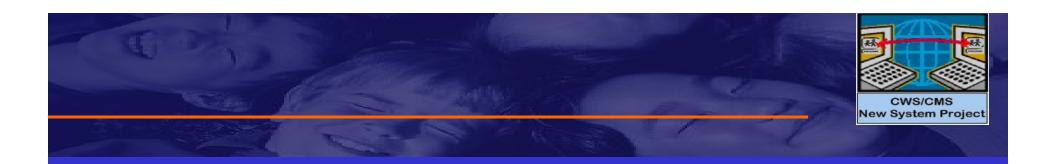
## **Guiding Principles**

Jeff Lewis Facilitator

## **Guiding Principles**



- Practice will drive system, system will not drive Practice
- Policy will drive the system, system will not drive Policy
- System will support flexibility in service delivery approach
- Automation just because we can, doesn't mean we should
- Information how you need it, when you need it, and where you need it
- System changes will be made timely



#### **Business Objectives**

Lauren Barton
Deputy Director
CWS/CMS Project

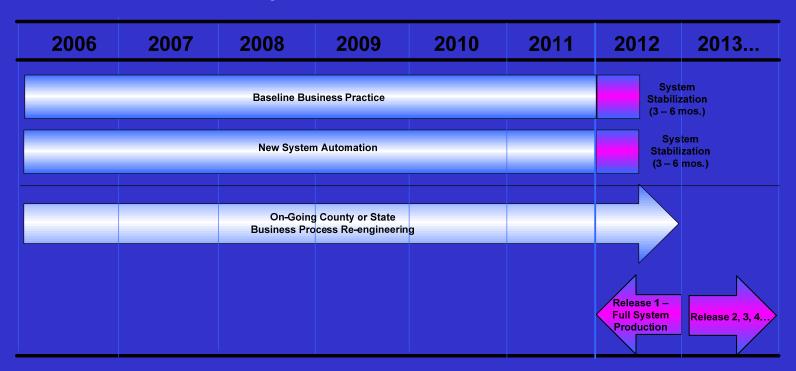
#### **Project Objective**



Implement a web services-based technical architecture for a CWS case management system supporting County and State program practice requirements, including data management, outcome measures and reporting solutions, consistent with Federal SACWIS requirements.

# Scope of New System/ Business Process Re-Engineering

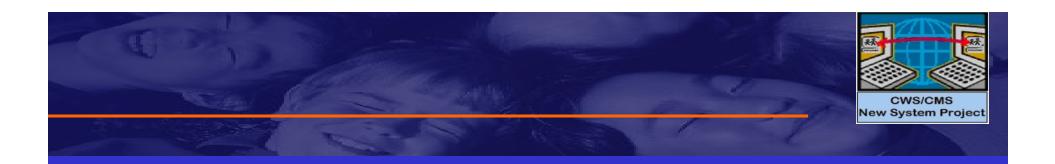
- Will not re-engineer Child Welfare Practice Automated system will support current Child Welfare Practice
- Business functionality that is used in the current CWS/CMS will also be available in the New System



#### **Program Benefits**



- Enable more time providing services to children, families and care-givers
- Improve quality of services for children and families
- Effective use of CWS staff's time
- Better quality case documentation and information
- System supports current and emerging business practices
- System flexibility allows county and community partners appropriate access to the system



# Governance & Decision-Making

Jeff Lewis Facilitator

#### Governance/Decision-Making



#### **External Oversight and Project Review**

Executive Briefing Committee

#### **CWS/CMS New System Project**

#### **Project Control Board**

Mary Ault Carlos Ramos
Eric Fujii Cal Rogers
Meg Sheldon County Director
County Director



#### **CWS/CMS New System Project Management Decision Group**

OSC Co-Chairs PIAC Co-Chairs TAC Co-Chairs

New System Management Team

CDSS Reps CWDA Rep

95% of all decisions made by the PMDG



County Welfare Staff

**CWDA Staff** 

**OSI Staff** 

**CDSS Staff** 

**DTS Staff** 

**DGS Staff** 

**New System Team** 

100% of work performed

#### Governance/Decision-Making



- Project Management Decision Group The right people representing the work groups to get collaboration for moving the project forward.
- Project Control Board The key decision makers to provide direction and resolve conflict to move the project forward when the Project Management Decision Group cannot resolve an issue.

#### Communication



- Governance & Communication Plan
  - New System Project Web Page (http://www.osi.ca.gov)
    - Internal
    - External
  - Monthly County Regional User Group Meetings
  - Monthly County Welfare Directors Meeting
  - Status Reporting (Team, CDSS, State Control Agencies)
  - CWDA Committee Meetings
    - Children's Committee
    - Information Technology Committee
  - OSC/ PIAC/ TAC
  - New System Project RFP Work Groups



## Wrap-Up

Jeff Lewis Facilitator

## Wrap-Up



Review Action Items

- Next Steps
  - Communication of decisions
  - Dissemination of information



#### **Closing Remarks**

Mary Ault
CFSD Deputy Director
California Department of
Social Services

## **Closing Remarks**



Thank you for your continuing commitment and engagement in the development and implementation of the CWS/CMS New Systems Project

#### **NOTES FROM SLIDE #9**

The Project Parameters are the "givens" that have already been agreed to and are reflected in the scope and budget of the New System Project.

#### **NOTES FROM SLIDE #18**

Underlying assumption from the TAAA and the PAPD based on county and State feedback is that Child Welfare practice is not "broken" and does not to be reengineered.

The New System will deliberately be built not to re-engineer Child Welfare practice. There may be slight process changes related to the automation of adoptions case management

How the system supports practice will be different in that it will more efficiently and effectively support child welfare staff because it will be easier to use, have a better design, and allow for access from the field.

If a county or the state determines that a business process re-engineering effort for Child Welfare needs to be conducted, that will happen outside of the New System automation effort and would not be reflected in the initial implementation of the New System. Once the New System is implemented, enhancements to the New System required to support re-engineered or new business processes will be prioritized and included in subsequent releases of the system.

Note that if during the New System Project timeframes there are legislated mandates or major policy changes that require business process reengineering the impact of implementing in the automated system will be assessed with regard to impact to scope, schedule and budget and elevated to the Project Control Board and CDSS for decision.

#### **NOTES FROM SLIDE #19**

Provide capability for accessing and entering information in the field eliminating transit time to and from the office to enter information

Provide storage and access to multiple types of files including photographs and scanned images

SACWIS Title IV-E, IV-A and Title XIX interfaces will reduce research and case processing time for eligible cases

Automation of adoptions case management will significantly reduce or eliminate manual processes

System will be easier to enhance and maintain, release cycles will be months instead of years

System will have capability to support access by external entities (probation, courts, providers, schools, etc.) based on defined security and need to know requirements. Efficiencies gained through the implementation of the New System will allow child welfare staff to spend more time with children, families, and care-givers.

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